

ABOUT TARAYANA FOUNDATION

Tarayana Foundation was founded by Her Majesty the Queen Mother Ashi Dorji Wangmo Wangchuck and formally launched on May 4th 2003, by His Majesty Jigme Khesar Namgyel Wangchuck, the then Crown prince. We are a Public Benefit organization, registered with the Civil Society Organization Authority of Bhutan.

Tarayana Foundation is supported & advised by a Board of Directors & an Executive Committee. The Board provides overall guidance at the policy level, while the Executive Committee supports the Secretariat in implementing the activities approved by the Board. The Secretariat manages and implements the programmes with a network of program & field officers.

Our main objective is to help uplift and enhance the lives of vulnerable individuals and communities in Bhutan

Vision

A Happy and Prosperous Bhutan

Mission

Tarayana Foundation believes in maximizing happiness and harmony among all Bhutanese people by providing opportunities for life improvement to the vulnerable communities in Bhutan. By helping these community members learn and integrate new skills, Tarayana Foundation promotes self-empowerment and the importance of serving each other.

Motto

Service from the Heart

Core values

Compassion: *We will be guided by the spirit of compassion from which the Foundation derives its name, in our service to the most vulnerable people and in working with each other.*

Dignity: *We will act with dignity in our work and seek to respect the dignity of those we serve*

Integrity: *We will follow the highest ethical standards*



MESSAGE FROM THE PRESIDENT



Tarayana has given me reason to believe that 'service from the heart' brings about positive transformation that is both sensitive to the cultural norms as well as environmentally responsible. As I reflect on our journey thus far, I am happy that we have touched thousands of lives and created conditions for the achievement of individual goals and dreams in many far flung rural communities.

Our commitment to help build 172 houses in Kengkhar, Monggar was completed this year. In addition several community worksheds, collection centres and market outlets were also built to link livelihoods and markets, thereby enabling prosperity to take root. The housing programme in Ngawang Ramtey and Namgyal Taba, Samtse is ongoing at a measured pace that the community is comfortable with. As of December 2014, we had completed a cumulative total of 650 houses and distributed roofing material for an additional 179 households.

Tarayana's Buzip Programme (Early Childhood Care and Development) was extended to 25 centers in five districts where 350 children enrolled in 2014. We are convinced that investing in our toddlers will give rural children a real chance to reach their full potential. We are encouraged by the striking improvements in their health, social skills, self-confidence and school preparedness. We are inspired by the positive outcome of our holistic interventions and the platform these Centres have given the mothers and grandmothers too. Our efforts to empower rural women with the right information on nutrition, health, hygiene and life skills through this platform yields rich dividend in improved wellbeing and happiness.

The Scholarship programme has given forty one students the opportunity for further studies at the secondary, tertiary and masters level in the past year. These students are mostly from economically disadvantaged families from our target communities. Our efforts of bringing green technologies to our rural communities continue. 106 solar dryers were fabricated by the Self-Help Group and installed in the target areas of Goshi Geog in Dagana and Dekiling Geog in Sarpang, while improved cook stoves were promoted in Kengkhar, Monggar and household level bio-gas plants installed in Samtse.

Tarayana School Clubs have been active with a total of 4300 student members in the past year. Our club members are the forefront social workers and it is through the network of student volunteers that much good is being done in serving those who need a helping hand. I am always touched by the number of different ways through which our student volunteers have positively transformed circumstances for those in difficult situations. I am glad that they realize the importance of 'service from the heart' while building a better understanding of compassionate human values in action.

In the past year we have strengthened our partnerships and networks both within as well as at the international scene. We believe we have much to learn and share with others working in similar fields. We could not have achieved all that we have without the goodwill and support of all our volunteers, community leaders, donors, and all who have been with us through this very special journey of service. I thank each and every one of you for your continued support.

On behalf of the entire Tarayana Family we humbly dedicate our flagship Rural Housing Programme, the life transforming Annual Surgical Camps and our growing Buzip Programme to the 60th Birth Anniversary of His Majesty, the Fourth Druk Gyalpo. We offer our humble felicitations to His Majesty in deep gratitude for continuing to inspire us to be selfless in our service to the people. We offer our pledge to keep working hard and contribute to achieving the goal of a happy and prosperous Bhutan.

Tashi Delek



Her Majesty The Queen Mother, Ashi Dorji Wangmo Wangchuck

Founder and President



STRATEGIC SHIFT

Tarayana has evolved over the years in efforts to continuously improve its services and relevance to the vision and mission of the organization against the changing realities of rural Bhutan. The Foundation undertook several steps to reflect and introspect earnestly. Three intense rounds of facilitated discussions took place spread over a period of nine months. A set of changes both structural and programmatic corresponding to the changing needs of our beneficiaries was proposed. The processes were facilitated by experts from the World Bank, as part of a BEES (Business, Enterprise and Employment Support for Women in South Asia) Network initiative in institutional strengthening. SWOT (Strength, Weakness, Opportunities & Threats) Analysis & Assessment laid the groundwork for the preparation of the new strategic plan. This gave us the opportunity to document various aspects of the transformation over time. The assessment also provided a strong basis for moving forward with addressing short, medium and long-term strategic decisions.

The purpose of the strategic plan is to provide a five-year framework in keeping with Tarayana Foundation's increasing role in holistic rural development and to build on the lessons learnt so far. In par-

ticular, the plan focuses on the results it envisions to achieve in response to the changing development environment while putting in place steps to ensure institutional sustainability. Going forward, our comparative advantage in Social Mobilization will continue to be one of our cornerstone programmes. The Foundation has worked to reduce vulnerabilities of communities through several innovative social development programmes. These have largely been implemented through Tarayana's staff and a large number of volunteers, thus reflecting Bhutan's spirit of service and voluntarism. The Foundation's primary objective is to support rural communities secure a better future through sustained livelihoods. In helping these communities help themselves, the experience spanning over a decade has clearly demonstrated that a strong economic development program has to be designed and initiated to support rural livelihoods – especially crafts, cuisine, and knowledge. Previous efforts at exposing community crafts to the market through fairs and exhibitions have been encouraging but not sufficient to reasonably conclude that this can impact rural poverty significantly. It is therefore imperative that corporate arrangements are introduced through a separate initiative under Tarayana Foundation that focuses exclusively on the markets.

The new Strategic Plan approved by the Board of Trustees at the 22nd Board Meeting held on the 24th of September 2014, has outlined the existing programmes in the following manner:

Social Development Programme

- Vulnerability reduction
- Scholarship and learning opportunities
- Green Technologies

Economic Development Programme

- Income generating activities
- Market facilitation of the products
- Rural Crafts

The Annual Report 2014 has been compiled using this new strategic change.



SOCIAL DEVELOPMENT PROGRAMME

Tarayana Foundation's goals of contributing to a prosperous Bhutan have resulted in the organization delving deep into remote, rural communities where services had not reached.

The programmes under the social development framework can be classified in the following three categories.



A new house under construction in Wama, Monggar

VULNERABILITY REDUCTION

In the past twelve years, Tarayana Foundation undertook several programmes to reduce vulnerabilities of communities living in rural Bhutan. These initiatives include housing for the destitute and low income families, support for the elderly and young children, and health camps that take care of minor health issues and provide corrective surgeries for cleft lips and cleft palates, burns, and animal injuries. A successful food and nutrition security programme is also underway in remote districts of Bhutan where wasting and stunting is prevalent among children. These programmes are extremely popular and will be continued. Maximum effort is being made to ensure that linkages are created with service providers.

- a. Housing improvement: In the year 2014, 93 new houses were completed following the "Rukha Model". The housing improvement programme in Kengkhar gewog, Monggar, was initiated from 2011 June to 2014 Dec. and funded by Helvetas Swiss Inter cooperation. We have completed the construction of all the 172 houses committed using local carpentry, masonry skills and locally available materials as far as possible. Likewise, in Wama village, Silambi gewog, Monggar, the commitment to build 11 new houses have been completed. In the two villages of Ngawang Ramtey and Namgyal Taba, Tading gewog, Samtse, we



Doctors from Operation Smile (Smile Asia) performing a corrective surgery in Paro Hospital

have committed to building 189 new houses (104 in Ngawang Ramtey and 85 in Namgyel Taba). In Trongsa Dzongkhag, 25 houses were completed in Jangbi and 21 in Wangling. Out of the 22 houses committed in Phumzur, eight houses were completed and 14 are under construction. In Lamthang village, Goshing gewog, Zhemgang, 31 houses have been completed out of the 42 committed. As of December 2014, a total of 829 families moved into proper housing through this programme (650 new and 179 improved houses).

- b. In 2014, a total of 134 patients received corrective surgeries from two camps facilitated by Tarayana in collaboration with the Ministry of Health, one camp with Surgicorps International held in April and the second one with Operation Smile (Smile Asia), Singapore in September. Ten restorative surgical camps for cleft palates and cleft lips, burn victims and victims of wild animal attacks were conducted by the end of December 2014. Of these, seven camps were conducted by Dr. Jack Demos and his team Surgicorps International, two with Operation Smile (Smile Asia) and our first ever camp was with Duangkeow Foundation, Thailand in 2004. These camps have given a new lease on life to 660 men, women and children from all over the country.



Senior citizens from Kengkhar, Monggar in Bodhgaya

- c. The Annual Pilgrimage to Bodhgaya for the elderly from the remote villages was initiated in 2008 to commemorate the Coronation of His Majesty the Druk Gyalpo. So far, 60 senior citizens have undertaken this holy pilgrimage to Bodhgaya and other holy sites associated with the life of Buddha Shakyamuni. Two Tarayana staff accompany the eight senior citizens on this annual pilgrimage.
- d. Tarayana completed a survey in the 15 gewogs of Samtse to better understand the situation of people living with disabilities. This was part of a joint initiative spearheaded by Tarayana and our NGO partner Bussi-En Social Welfare Corporation, Japan, working together with Draktsho Vocational Training Institute, Ability Bhutan Society and Disabled Person's Association of Bhutan, to chalk out a social inclusion strategy.
- e. Tarayana has created awareness on women's rights in the areas of equal health, education, and livelihood opportunities. The Foundation has taken active initiatives in the preparation of the Convention on the Elimination of all Forms of Discrimination against Women (CEDAW) country level shadow report in consultation with relevant CSOs. In collaboration with IWRAW (International Women's Rights Action Watch) Asia Pacific and the National Commission for Women and Children (NCWC), the Foundation has brought together all local CSOs to create awareness on women's rights issues.
- f. As a member of the BEES Network, Tarayana is an implementing partner in a South Asia Food And Nutrition Security (SAFANSI) project along members from Bangladesh and Srilanka. Besides nutrition education and behavioral change advocacy, basic one meal nutritious dishes have been created and promoted in pilot sites.



Children playing in a Buzip (Early Child Care & Development) Centre, Dagana

SCHOLARSHIP & LEARNING OPPORTUNITIES

Tarayana Foundation is committed to investing in the future of Bhutan. Collaboration and offers from like minded foundations and institutions have made it possible for Tarayana to support our young Bhutanese in furthering their education:

1. 36 first generation learners in tertiary education; one master's level and four in higher secondary level. 99% of the scholarship recipients are girls.
2. 25 Buzip Centres (Early Childhood Care & Development) in five Dzongkhags cater to the early development needs to 350 children between the ages of 2-5 years.
3. In addition, the Foundation has provided professional development opportunities to post-graduates under its young professionals Programme, thus enabling them to gain field experience and improve their prospects in the job market. The Tarayana Foundation Interns Programme has yielded a diverse and successful pool of development professionals.
4. Tarayana Foundation also promotes the spirit of volunteerism among the community level as well as in schools through the Tarayana School Clubs. There are 84 clubs in 20 Dzongkhags with a voluntary membership of 4300 students.



Water filtration system developed by CST students

GREEN TECHNOLOGIES

In order to address vulnerabilities of the people, Tarayana worked with several partners to introduce green technologies by way of fuel efficient stoves, solar lighting, rainwater harvesting, solar dryer, pico hydro, biogas and eco-friendly construction techniques. These interventions will continue as they have significantly improved people's living standards while ensuring sustained development and growth.

a. Annual collaboration with the College of Science & Technologies (CST) in Rinchending has resulted in the development of easy to use cost effective green technologies for the communities. Two technologies successfully adopted by the communities in Dagana and Sarpang Dzongkhags are the solar driers and the bio-sand water filters in Samtse.

i. 74 community members in Dagana Dzongkhag, 18 in Chuzagang and 14 in Dolongang in Sarpang Dzongkhag have been supplied with driers from the two community-managed fabrication units set up by Tarayana. The driers help the farmers preserve their excess production for use



A member inspects a solar dryer in Dagana

during the lean season and have contributed to their food security and nutrition enhancement as well as income generation through the sale of solar dried vegetables and fruits

ii. Two bio-sand water filtration systems, one for household level and one for community level have also been piloted in Samtse. These filters were installed in the communities for their feedback on ease of use and management of maintenance.

b. Different types of fuel-efficient eco cook stoves were also tested and promoted in different communities:

- i. In addition to the 150 low emission stoves that were demonstrated and built in 24 villages in Monggar Dzongkhag, 50 additional stoves were constructed for the families in the same villages in 2014.
- ii. 306 ready to use eco-stoves were also distributed to women led households in Dagana Dzongkhag.
- iii. Sustainable Rural Biomass Energy (SRBE): Tarayana is one of the local implementing partners for the Sustainable Rural Bio-



**Community members
constructing eco stoves
in Sarpang**

mass Energy (SRBE) Project, executed by the Department of Renewable Energy, MoEA. Through this project, a total of 762 stoves, both cooking and feeders stoves will be installed in the targeted communities. The duration for Tarayana's input is only six months, within which time villagers and school leavers will be trained as Stove Technicians and the necessary stoves installed. The main objective of this project is to reduce the drudgery of fuel wood collection; reduce the incidences of respiratory and eye problems, reduce the carbon footprint per household and free women and children to take up other productive initiatives.

- d. In order to improve sanitation and create awareness, a pilot on eco-san toilets was carried out with 33 households in Zhemgang. While some of the new communities have shown interest in the same and have put forward their demand, the uptake has been slow although it has been found to be more user friendly especially for pregnant women, children and senior citizens. Awareness and advocacy activities are being undertaken to highlight the link between diseases and open defecation.



A community member inspecting the gravity goods ropeway in Samtse

- e. Gravity Goods Ropeway: The gravity goods ropeway that was installed linking Chanju and Thrikka villages in Samtse Dzongkhag, has benefitted the community members in many ways. Since the installation of this ropeway, community members have been exporting cardamom, their main source of income in the most efficient manner. This service is also utilized to bring in home supplies, construction materials and household items at the most convenient and cheap means. Initially, they spent about Nu.300 for a load, now they can transport the same at Nu.50 through this service. Community members take turns to operate the system and they are paid based on the number of times loads are transferred. The Changju Gerling Tshokpa has earned about Nu.100,000 from the operation of this service. They use this fund for maintenance work as well as to pay the operator's fee. During the year in review, the system was disrupted for a week when strong winds caused the two boxes to tangle. However, the operator and the Tarayana Field Officer were able to fix the system without external technical input. Thus the modus operandi of community ownership is working well.

This service has also enabled a villager in setting up a shop in the village that benefits the whole community.



The model house at Dechenpelri, Sarpang constructed using CEB

- f. Organic farming methods, incorporating usage of “on farm” production of composts & vermi compost have been promoted in all the villages. Six groups in Kengkhar, Monggar and two in Samtse have taken up the production of vermi compost to an enterprise level by packaging & selling in the local markets. The vermi soil from Kengkhar were tested at the RNR RDC (Renewable Natural Resources-Research Development Centre) in Wengkhar, and found to be of very good quality. The centre also bought 500kgs of vermi soil from the groups in Kengkhar
- g. A model house was constructed by the Phuntshopelri Che Zhee Chee Theen Tshokpa in Dechenpelri, Sarpang Dzongkhag using the mud blocks produced at the Compressed Earth Block (CEB) Production Unit. This model house has given the community confidence in quality of the brick. The Unit has provided an alternate source of construction material in the Dzongkhag. With proper marketing strategy in place, demand is growing from the new construction sites in the nearby areas. Tarayana Buzip Centre in Dechenpelri community will also be constructed using mud blocks from this group.



Community consultation at Lotokuchu Jigme, Samtse

h. Tarayana is one of the local implementing partners for project on National Adaptation Plan of Action (NAPA II), for Climate Change. The Foundation has completed a baseline assessment for the 20 target villages across four Dzongkhags with focus on water scarcity issues. A total of 519 households were identified and interviewed, some of the findings were:

- Water usage level is common at 100-500 liters per household per day. Because the wet and dry season is starkly compartmentalized, it is doubtful whether rainwater-harvesting interventions like rooftop collection and storage is a viable option. The communities are facing water problem and 36% of the respondents had changed their water source in the last 5 years due to unreliability or poor water quality. Although 79% have piped water to their homes, 68% said the water from it was adequate only in summer and 4% said it is never adequate. Ponds/wells therefore provide the alternative source. However they are mostly far away from home. Majority of the community members felt that rehabilitation and maintenance of the existing water conveyance system is the solution to their problem. It was also found that 66% of the community members suffered one or more of the common diseases like diarrhea, dysentery, typhoid, cholera, malaria, and skin diseases. The data showed that those who boiled/filtered water reduced disease incidence by about 15%. 98.9% of the respondent households had access to toilets. Pit toilet was the most common (69.5%). More than 500 households in these Dzongkhags will collaborate with the Foundation in seeking environmental friendly ways to manage their watershed and adopt appropriate water-harvesting techniques.



Communities in Ugyentse, Samtse constructing a biogas unit

- i. Biogas: In rural areas, most households depend primarily on wood fuel for energy. They cook their meals on firewood, agricultural biomass and kerosene. Health risks associated with indoor air pollution have been cited as one of the ten major threats to health (globally) and an acute danger to women and girls. Between the year 2013 and 2014 twenty household level biogas plants were installed at Kinzangling and Ugyentse in Samtse Dzongkhag. Although community members own cattle, they were not able to construct biogas due to lack of skills and fund. The Foundation supported this initiative on a cost-sharing basis, where community members contributed labour while the materials were procured by the Foundation. These twenty plants benefit 150 family members in the two villages. Biogas contributes to improving both soil conditions and household sanitation. The slurry from the plant is used as fertilizer for their cultivation.



ECONOMIC DEVELOPMENT PROGRAMME

Tarayana Foundation's primary objective is to support rural communities to secure a better future through sustained livelihoods. In helping these communities help themselves, the experience spanning over a decade has clearly demonstrated that a strong economic development programme is required and initiated to support rural livelihoods – especially crafts, cuisine, and knowledge.



A loan recipient from the Shingchongri Weaving Tshogpa, Kengkhar, Monggar

MICRO FINANCE

A careful initiation of income enhancement activities has resulted in the foundations of a sound micro-finance Programme, which so far has facilitated 127 individuals and 22 groups' access micro-credit for productive purposes. While there is a strong demand for this service from the communities, the foundation has not provided any loans in 2014. This is mainly due to the strategic review of the foundation, and also to assess the programme on its sustainability.



Self Help Group activities

SELF HELP GROUPS

Through awareness raising and capacity building, 82 Self-Help Groups (SHG) have undertaken income generating activities such as farming and crafts, in addition to savings in groups. These groups have a total of 1,530 members (463 male and 1067 female). 22 SHGs are producing vegetables, 11 groups are weaving textiles, seven SHGs are producing woodcrafts, eight groups are producing cardamom, six are weaving cane and bamboo products. The rest of the groups are working on producing arecanut, fruits, oranges, soap & candle, mushrooms, natural dyes, pickles and compressed earth blocks. One group has formed a tailoring unit and two groups have started poultry farming. All groups have started group savings and are maintaining bank account with the nearest bank. Some of the groups have managed to generate sizable incomes, as per the following examples:

- i. 12 SHGs from Monggar Dzongkhag earned an income of Nu. 3.4 m in 2014, by selling wood crafts & bamboo products
- ii. 29 SHGs from Samtse Dzongkhag earned an income of Nu. 2.4 m in 2014, by selling agriculture produce and hand woven materials



A community member from Trongsa finishing a pottery product

- iii. Five SHGs from Pernagatshel also made a small income of Nu. 0.5 m from the sale of hand woven materials

Support to the SHGs in establishing quality standards and accreditation with national agencies is also facilitated by the Foundation. Three national level Seal of Quality was awarded to the producers of Jandhom, Zaw container & Nettle placemat produced by our Self Help Groups.

Several community members were trained in skills up gradation to improve their product quality & finishing. Regional collaboration with like minded organization have also resulted in enhancement of entrepreneurial skills.

In collaboration with Usha International Ltd. India, the Foundation trained 20 rural tailors as master trainers in 2014. These tailors have trained people in their respective villages, as part of the "Tarayana Usha Sewing School".

Japanese designers through Groovy Inc. a partner firm of Bussi-En Social Welfare Organization also supported the wood turning groups with new product designs. These products were exhibited and sold at the 'Bhutan in Bhutan' Fair held at the Mitsukoshi Departmental Store in Tokyo, Japan. The products from our rural artisans were well received by the Japanese.



Communities undergoing vermi-composting training in Lumbay, Samtse

SKILLS TRAINING

Self Help Groups were trained in the following trades:

1. Natural dye making process and dyeing,
2. Biogas installation and management,
3. Pickle processing,
4. Supari making from areca nut,
5. Mushroom cultivation and spawn raising,
6. Solar and electric dryer fabrication,
7. Improved mud stove fabrication,
8. Vermi composting,
9. Food, nutrition and hygiene/sanitation,
10. Book Keeping,
11. Propagation of bamboo for sustainable raw materials,
12. Drying vegetables using solar dryers, packaging and labeling
13. Product diversification of cane and bamboo.

Through these capacity building initiatives, the groups were able to start generating income.



Women learning sewing in a work shed in Murung, Monggar

COMMON WORKSHEDS

Tarayana encourages the self-help groups to construct common work-sheds in their villages so that they have a place to gather and work together. This practice promotes social cohesion in addition to solving problems while collectively working on quality enhancement. This ensures that all the group members have an equal say in the decision-making process and offers transparency.

The work-sheds enable the members to exchange skills and ideas in product development and production. These common work-shed serve as multipurpose hall to conduct meetings, organize training, and also as sales outlets.

In 2013-2014 – 29 work sheds were constructed for the SHGs in Monggar, Samtse, Pemagatshel and Dagana.

INSTITUTIONAL DEVELOPMENT

Institutional building of the organization still remains an important programme of the Foundation. Opportunities are provided to all staff in building capacities that would ultimately contribute towards fulfilling the Foundation's mission and vision.

Employees are provided with opportunities to specialize in specific skills; like green technologies, care giving, social mobilization, and overall management of projects.

In the year 2014, two employees; Mr Dhendup Tshering, Programme Officer and Mr Jigme Wangchuk, Field Officer were sent to partner organizations in Nepal and Bangladesh to learn Pico-Hydro and low carbon technologies. They were placed with PEEDA (People, Energy & Environment Development Association) Nepal and Practical Action Bangladesh for a duration of one year. Both these participants will return with practical experiences in taking forward the green technology activities to the villages.

Ms. Wangmo, Programme Officer was sent to Bussi-En Social Welfare Organization in Japan to learn about care giving along with Mr Gaden Chopel from Draktsho Vocational Training Institute. The two were given hands on training in caring for the special needs people at the different Centres of Bussi-En. The six month long training provided both the participants with skills that can be imparted to colleagues and organizations working for the cause of addressing people with special needs in Bhutan. They will also play a major role in the upcoming Social Inclusion project that has been approved for implementation.

Ms. Sonam Dema from the Tarayana Rural Crafts shop was sent to Japan to get trained with a partner organization of Bussi-En, Groovy Inc. for a period of one year. She specialized in crafts production and other related skills like natural dyeing process and pottery making. She was also exposed to presentation and marketing skills for marketing craft products. Sonam now heads the Production Unit and has started some new product lines after her return.

Based on the performances of the employees and their skills, opportunities are also provided to upgrade their position. Ms. Tshetenmo was recruited as a cleaner in the Tarayana office. She was found to be a very diligent and hard working employee and therefore, based on her interest, she was upgraded as the Sales Personnel at the Tarayana Crafts Shop, Folk Heritage Museum. Prior to taking up her new responsibility, she was attached with one of the most successful handicrafts shop in the capital to get some hands on training.

Besides these formal training & capacity building opportunities, Tarayana Foundation staff attends several in country and ex-country seminars, workshops and conferences related to the projects and programmes they handle. These not only enable them to learn for other participants, but also improve their networking skills and build up confidence in their areas of expertise.

THE YEAR IN REVIEW

1. 19th January- Distribution of winter jackets to the monks and hermits of Phajoding monastery
2. 13th-19th January- Annual review and planning workshop facilitated by Mr. Kamran Akbar and Ms Gitanjali Chaturvedi from World Bank
3. 4th -14th February-Training on dye making and dyeing processes conducted for members of the Monpa community
4. 8th- 13th February- Hon'ble President Her Majesty The Queen Mother, Ashi Dorji Wangmo Wangchuck's monitoring visit to Tendu, Norgaygang, Ugyentse, Yoeseltse, Namgaycholing, Dophuchen and Tading gewogs in Samtse Dzongkhag
5. 9th February -Inauguration of the gravity goods ropeway by Hon'ble President Her Majesty The Queen Mother, Ashi Dorji Wangmo Wangchuck at Changju, Norgaygang gewog, Samtse Dzongkhag
6. 25th February- 21st Board Meeting at the Tarayana Centre
7. 24th -29th March- Hon'ble President Her Majesty The Queen Mother, Ashi Dorji Wangmo Wangchuck graced the inauguration of Share Kanazawa Township at Ishikawa Prefecture , Japan for our partner Bussi-EN Social Welfare Organization
8. 28th March – "Bhutan in Bhutan" Fair at the Mitsukoshi Departmental Store In Tokyo, Japan
9. 26th April -5th May -8th Surgical Camp in collaboration with Ministry of Health and Surgicorp International
10. 2nd - 4th May The 11th Tarayana Fair (Rural Development in Action) was held at the at the Clock Tower Square, Thimphu
11. 21st-24th May –The Fifth Edition of "Mountain Echoes" Literary Festival, Thimphu
12. 4th June- Tarayana partnered with the College of Science and Technology ,Rinchending for the second year, on low cost water filter prototypes
13. 28th June-2nd July- Visit of the President of Bussi-EN, Mr. Ryosei Oya San and one of the Directors of the Board, Ms. Megumi Shimizu San to discuss on the Social Inclusion Project supported by JICA
14. 4th-8th July - Field Activity for South Asia Food And Nutrition Security Initiatives (SAFANSI) project in Langthel, Trongsa
15. 8th -12th July- Visit of the Executive Director of Usha International Ltd. Delhi, Dr. Priya Somalya and her colleague Ms. Mary Rupa Tete
16. 12th-20th July- Baseline survey on water availability, use & demand, and projected climate change impacts on water sources in Samtse, Monggar, Pemagatshel & Tsirang
17. 21st-25th July- Training on SPSS (Statistical Package for Social Sciences) for the Programme Managers
18. 1st -2nd August -Workshop on Food & Nutrition - community based interventions for the "Early Childhood Care and Development/Buzip Facilitators



HER MAJESTY'S VISIT TO SHARE KANAZAWA

19. 19th -21st August- Review and drafting of Strategic Plan by Mr. Kamran Akbar & Ms. Gitanjali from the World Bank
20. 14th September- Surgical Camp organized in collaboration with Ministry of Health and Operation Smile (Smile Asia), Singapore.
21. 21st – 25th September – Staff visit to Sri Lanka, to study & observe food & nutrition activities being implemented by Viluthu, the Centre for Human Resource Development.
22. 24th -27th September -The Mid Term Review and Round III Planning Meeting for FK Project In Dhaka, Bangladesh.
23. 12th – 13th October- Art Festival organized in collaboration with VAST Bhutan to celebrate the 3rd Royal Wedding Anniversary of Their Majesties The Druk Gyaipo and The Gyaltzen Jetsuen Pema Wangchuck
24. 16th October - Interactive Workshop organized at Samtse for the Self Help Groups formed under the project "Advancing Opportunities for Women and Girls"
25. 30-31 October - Workshop on community approaches to managing food and nutrition security, New Delhi, India. Organized by the World Bank
26. 4th- 7th November – Training on CEDAW (Convention on Elimination of Discrimination Against Women) and shadow report writing for the representatives of the Civil Society Organizations in Bhutan, conducted in collaboration with IRAW Asia Pacific
27. 7th - 22nd November- The 7th Annual Senior Citizen Pilgrimage to Bodhgaya
28. 17th November - Monitoring Visit to Kengkhar gewog by Hon'ble Member of the Board, His Royal Highness, Dasho Jigyel Ugyen Wangchuck
29. 19th November- Tarayana Foundation in collaboration with the Faculty of Nursing & Public Health (former RIHS) embarked on the development of One Dish Meals for children using local Ingredients
30. 23rd -30th November – Monitoring visit to the project sites in Samtse District
31. 24th November- 4th December- Tailoring training "Training of Master Trainers" organized in collaboration with USHA International Ltd.
32. 25th November- 1st December- Monitoring visit to the Solar Dryer project sites in Dagana and Sarpang
33. 18th - 20th December - Annual Review & Planning Workshop, Tarayana Center, Thimphu
34. 25th -26th December- Training on Child Rights and Child Protection organized for the Program and Field officers

GOVERNANCE



MEMBERS OF THE BOARD

1. Her Majesty Gyalyum Dorji Wangmo Wangchuck, Founder and President
2. HE Dzongsar Khyentse Norbu Rinpoche-Honorary Member
3. HRH Ashi Sonam Dechan Wangchuck, President, Bhutan National Legal Institute & Royal Institute of Law
4. HRH Dasho Jigyel Ugyen Wangchuck, President, Bhutan Olympic Committee
5. Dasho Karma Ura, President, Center for Bhutan Studies
6. Dasho Yanki T. Wangchuk
7. Dasho Ugyen Rinzin, Executive Chairman, Yangphel Private Limited
8. Mr. Karma T. Wangchuk, Architect, United Consultants
9. Mr. Kunzang Thinley, Principal, Royal Academy for Performing Arts (RAPA)
10. Maj. Kinley Wangdi, Royal Bhutan Police
11. Mr. Kunzang Dorji, Zimpon Wongma
12. Mr. Neten Dorji, Sr.Producer, BBS
13. Aum Sangay Zam, Rinchen Enterprise
14. Ms. Rinzi Pem, National Coordinator, UN Women Programme in Bhutan
15. Mr. Sonam Lhendrup, General Counsel, Company Secretary, DHI.
16. Mr. Sonam Tshering Dorji, Policy & Planning Division, MoEA.
17. Mr. Tashi Penjor, Architect, Ministry of Works & Human Settlement
18. Mr. Thinley Namgyel, Chief Environment Officer, N EC
19. Dasho Sonam Tenzin, Secretary, Ministry of Works & Human Settlements
20. Aum Rinse Pem

EXECUTIVE COMMITTEE MEMBERS

1. Mr. Tshewang Tandin, Director General, Department of Adult & Higher Education, Ministry of Education
2. Ms. Chhimmy Pem, Director, Tourism Council of Bhutan
3. Mr. Chhimi Dorji, Helvetas Swiss Intercooperation
4. Ms. Chimi Zangmo, CEO, Hotel Dorji – Elements
5. Mr. Dorji Wangchuk, Dean (External Relations & Development), Royal Thimphu College

SECRETARIAT TEAM

1. Chime P. Wangdi, Secretary General
2. Pema Gyalpo, Administrative Officer
3. Kinley Gyeltshen, Finance officer
4. Sonam Pem, Director of Programmes
5. Roseleen Gurung, Sr. Programme Officer
6. Pema, Programme Officer
7. Thukten Tshering, Accounts Officer
8. Dhendup Tshering, Programme Officer
9. Palden Ongmo, Programme Officer
10. Pema Lhendrup, Programme Officer
11. Jamyang Phuntsho, Programme Officer
12. Wangmo, Programme Officer
13. Karma Wangchuk, Programme Officer
14. Thinley Bidha, Sr. Field Officer
15. Namgay, Sr. Field Officer
16. Sonam Jamtsho, Sr. Field Officer
17. Passang Tobgay, Sr. Field Officer
18. Jigme Wangchuk, Field Officer
19. Phuntsho Wangmo, Field Officer
20. Ugyen Tshomo, Field Officer
21. Meme Bongtong, Caretaker, Kalapang site

Tarayana Rural Crafts Team

1. Sonam Dema, Production Manager
2. Pema Yangzom, Embroidery Expert, Rural Crafts Market Division
3. Pema Wangchuk, Traditional paper expert, Rural Crafts Market Division
4. Pema, Sales, Tarayana Rural Crafts Counter, Paro Airport
5. Tshetenmo, Sales girl, Tarayana Rural Crafts Outlet, Folk Heritage Museum

INSTITUTIONAL PARTNERS

The Foundation would like to thank all our institutional partners in Bhutan and from around the world for joining us in our service towards the vulnerable individuals and communities of Bhutan.

Leading corporations, foundations, international NGOS and the government have partnered with us to further our mission through monetary contributions, program partnerships, in-kind support, and employment engagement. Through these partnerships, we have been able to expand our reach across Bhutan.

Donors:

- ALSTOM Foundation
- ADB/Japan Fund for Poverty Reduction
- Bhutan Foundation
- Fredskorpset (FK) Norway
- GEF (UNDP)
- HELVETAS Swiss Interco-operation
- UNDP Bhutan
- The World Bank
- GEF Small Grants Programme
- UNICEF
- UN Women
- Least Developed Countries Fund (LDCF)
-UNDP

Programme Partners:

- Ministry of Education
- Ministry of Health
- Ministry of Agriculture & Forests
- National Commission of Women & Children
- National Environment Commission
- BEES Network/World Bank
- Practical Action, Nepal
- TARA India
- PEEDA Nepal
- Asian University for Women, Chittagong, Bangladesh
- Rai Foundation/ Nilim University, Haryana, India
- Regents International School, Bangkok, Thailand
- College of Science & Technologies, Bhutan
- Home Net South Asia (HNSA)

Financial Statement

Financial Statement for the Year 2014

Receipt		Payment	
	Amount (Nu)		Amount (Nu)
Opening Balance	24,289,344.62	Less: Total Expenditure for the Year 2014	71,158,199.41
Add: Total Receipt for the Year 2014	73,358,893.48	Closing Balance	26,490,038.69
Total	97,648,238.10	Total	97,648,238.10

- This Statement includes all the Project Fund.
- Unaudited Statement.



Kuenley Gyeltshen
Accounts Officer
Tarayana Foundation



Chime P. Wangdi
Secretary General
Tarayana Foundation





Hand crafted wooden masks from Kengkar, Monggar

Products available at the Tarayana Rural Crafts Outlet

